



HE-FRESH HOW WE DO COMMERCE THE HEINEKEN WAY







We bring an overarching structure to everything we do in Commerce. Facilitating Learn Share & Reapply



#### ONE



One common approach that drives increased strategic decision making on allocation of commercial resources

### **5 LAYERED** ROLLOUT



- Regional Presidents
- 2 General Managers
- Marketing & Sales Directors
- 4 All in Commerce
- **5** Beyond Commerce

2 400+

Commerce People Trained

6 x 90 Min Bootcamp Training Sessions introducing the Common Approach Including re-fresh sessions



#### **KPI DRIVEN**



Priorities & commercial firepower decisions rooted in KPI performance

## INTEGRATED COMMERCIAL PLANNING



Clear common guidance on how to build strong commercial plans





# ONE COMMON APPROACH THAT UNIFIES THE COMMERCIAL DEPARTMENT INTO AN INTEGRATED WINNING & CAPABLE TEAM! A JOURNEY



Planned



14. SESSIONS IN 4 WEEKS













4202
REGISTRATION PAGE VISITS
680
UNIQUE USERS

1 260

SESSION REGISTRATIONS

\*We estimate more – FORWARDING OF CALENDAR INVITE TO TEAMS VIA CAPABILOTY BUILDERS \*969

ATTENDEES WITH STILL 2 SESSIONS TO GO!

\*We estimate more / based on completing the form above is conservative NOT UNIQUE

318

ATTENDANTS IN 1 SESSION MOST POPULAR: INTEGRATED COMMERCIAL EXCELLENCE (AM CET)

NPS
4.8 / 5
SEFUL DID YOU FIND THE SESISONS

HOW USEFUL DID YOU FIND THE SESISON? SCALE 1-5





66% of all those who started completed the courses

MWB#1-6 have higher completions – indicative Marketing as a function are accustomed to the eLearning's however it is recommend that despite function we recommend ALL in Commerce complete all 14 MB eLearning's

Important Action: Continue to promote and drive individuals to complete the introductory courses

